

CERTIFICATE OF COMPLETION

This Certificate is Awarded to

Surwandono

For the participation during International Conference on ASEAN Studies (ICOAS)
on **"Re-reading Southeast Asia: Multi-Perspectives Approaches"**

as

a presenter of a paper entitled "Comparative Study of Paradiplomacy Management in Aceh Special Province, Indonesia, and
Catalonia, Spain"

held in Universidad Autónoma de Madrid, Spain on March 20 - 23, 2018

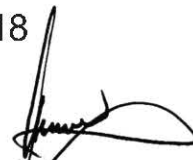
Madrid, 21 March, 2018



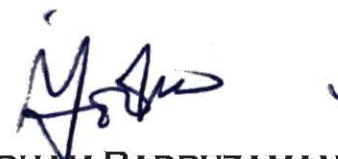
ADI PRIYANTO
Charge d'affaires ad interim of
Indonesian Embassy in Spain



DR. CARMELA CALES
Vice Rector of International
Universidad Autónoma de Madrid



PROF. DR. ACHMAD NURMANDI
Vice Rector for Cooperation and International
Universitas Muhammadiyah Yogyakarta



IDHAM BADRUZAMAN
Chairperson
Organizing Committee

Organized by:



in Collaboration with:



一般財団法人ワンアジア財団
One Asia Foundation

