

Je-LKS

Journal of e-Learning and Knowledge Society
The Italian e-Learning Association Journal

sie-L
Società Italiana di e-Learning

Focus on: Complexity Education

n. 3
2013
SEPTEMBER

Je-LKS

Journal of e-Learning
and Knowledge Society

www.sie-l.it
www.je-lks.it

The Journal is issued online three times per year. Je-LKS is an Open Access Online publication. This means that everybody can free access online to abstracts and full length articles.

Libraries or researchers, can subscribe a Reprint Service Subscription. The Reprint Service Subscription is on a yearly basis and you can receive the three printed year issues for a 121€ annual fee (including taxes and shipping expenses).

Associate and members of the Sle-L (Italian e-Learning Association) will receive free printed copies.

In order to join Sle-L:

- segreteria@sie-l.it

- Tel. +39 052 2522521

For more information visit www.sie-l.it

Registration at the Rome Court in the pipeline.

eISSN: 1971 - 8829 (online)

ISSN: 1826 - 6223 (paper)

Resp. dir. Aurelio Simone

To the authors:

paper can be addressed to:
www.je-lks.org

Editor

Sle-L The Italian e-Learning Association
www.sie-l.it

Editor in Chief

Luigi Colazzo

Managing and Technical Editor

Nicola Villa

Associated Editors

Valerio Eletti

Demetrios G Sampson

Aurelio Simone

General Editors

Giovanni Bonaiuti

Valentina Comba

Filomena Faiella

Giuseppina Rita Mangione

Andrea Molinari

Giuseppe Pirlo

Angela Spinelli

Teresa Roselli

Scientific Committee:

Agostinelli Serge - Université Paul Cézanne, France; Anderson Terry - Athabasca University, Canada; Angioletta Salvatore-Pasqua - DG Education & Culture, EC, Belgium; Bagnara Sebastiano - Politecnico di Milano, Italy; Battistelli Adalgisa - Università di Verona, Italy; Biondi Giovanni - Indire, Miur, Italia; Calvani Antonio - Università di Firenze, Italy; Campi Alessandro - Giunti Labs; Cantoni Lorenzo - Università di Lugano, Switzerland; Cartelli Antonio - Università di Cassino; Ceri Stefano - Politecnico di Milano, Italy; Cerri Renza - Università di Genova, Italy; Cesareni Donatella - Università di Roma, Italy; Clark Paul - Open University, UK; Colazzo Luigi - Università di Trento, Italy; Colomi Alberto - Politecnico di Milano, Italy; Cullen Joe - Tavistock Institute, London, UK; Delfino Manuela - C.N.R. I.T.D di Genova, Italy; DellaVigna Pierluigi - Politecnico di Milano, Italy; Eletti Valerio - Università La Sapienza, Rome, Italy; Falcinelli Floriana - Università di Perugia, Italy; Federici Giorgio - Università di Firenze, Italy; Ferri Paolo - Università di Milano-Bicocca, Italy; Frignani Paolo - Università di Ferrara, Italy; Fuschi David Luigi - Giunti; Galliani Luciano - Università di Padova, Italy; Gallino Luciano - Università di Torino, Italy; Garrison D.Randy - University of Calgary, Canada; Gassner Dtmr - Pädagogische Akademie Feldkirch, Austria; Ghislandi Patrizia - Università di Trento, Italy; Giuli Dino - Università di Firenze, Italy; Guerin Elizabeth - Università di Firenze, Italy; Guerin Helen - University College Dublin, Ireland; Guerra Luigi - Università di Bologna, Italy; Hakkarainen Kai - University of Helsinki, Finland; Holotescu Carmen - University of Timisoara, Romania; Jerman Patrick - Craft, Ecole Polytechnique Fédérale de Lausanne, Switzerland; Karacapilidis Nikos - University of Patras, Greece;

ce; Karlsson Goran - University of Stockholm, Sweden; Kess Pekka - University of Oulu, Finland; Khan Badrul - University of Washington, USA; Ligorio Beatrice - Università di Salerno, Italy; Longo Giuseppe - Università di Trieste, Italy; Manca Stefania - CNR ITD, Genova, Italy; Mandl Heinz - Universität München, Germany; Mantovani Giuseppe - Università di Padova, Italy; Mari Giovanni - Università di Firenze; McConnel David - University of Sheffield, UK; Michelini Marisa - Università di Udine, Italy; Moore Michael - The Pennsylvania State University, USA; Musumeci Alessandro - Miur, Italy; Occhini Giulio - AICA, Olimpo Giorgio - C.N.R., Roma, Italy; Peraya Daniel - TECEFA, Ginevra, Switzerland; Persico Donatella - C.N.R. I.T.D. Genova, Italy; Pettenati M.Chiera - Università di Firenze, Italy; Pezzè Mauro - Università di Milano-Bicocca, Italy; Pillan Margherita, Politecnico di Milano, Italy; Pratt Keith - Northwest Arkansas Community College, USA; Rivoltella P.Cesare - Università Cattolica di Milano, Italy; Rizzo Antonio - Università di Siena, Italy; Rossi P.Giuseppe - Università di Udine, Italy; Rotta Mario - Università di Firenze, Italy; Salmon Gilly - Open University, UK; Sangrà Albert - Universitat Oberta de Catalunya (UOC); Sarti Luigi - C.N.R. I.T.D. Genova, Italy; Schaefer Mirella - CNIPA, Area Formazione e Regolazione, Italy, Milano, Italy; Simone Aurelio - Università di Roma Tor Vergata; Simons Robert Jan - University of Utrecht, Holland; Striano Maura - Università di Firenze, Italy; Tammaro A.Maria - Università di Parma, Italy; Tannoni Italo - Università di Urbino, Italy; Trentin Guglielmo - C.N.R. I.T.D. Genova, Italy; Trinchero Roberto - Università di Torino, Italy; Vertecchi Benedetto - Università Roma3, Italy; Wischnewsky Manfred - Universität Bremen, Germany.

Reviewers

Giovanni Adorni, Adalgisa Battistelli, Raffaella Bombi, Giovanni Bonaiuti, Antonio Calvani, Lorenzo Cantoni, Carlo Cappa, Nicola Capuano, Antonella Carbonaro, Milena Casagrande, Mirrella Casini Shaerf, Roberto Caso, Alessio Ceccherelli, Donatella Cesareni, Angelo Chianese, Luigi Colazzo, Alberto Colomi, Valentina Comba, Madel Crasta, Vincenzo D'Andrea, Ciro D'Apice, Marinella De Simone, Nicoletta Dessi, Pierpaolo Di Bitonto, Liliana Dozza, Valerio Eletti, Filomena Faiella, Giorgio Federici, Paolo Ferri, Rita Francese, Paolo Frignani, Luciano Galliani, Patrizia Ghislandi, Carlo Giovannella, Stefano Lariccia, Roberto Laschi, Maria Laterza, Beatrice Ligorio, Stefania Manca, Giuseppina Rita Mangione, Paolo Maresca, Giada Marinensi, Elvis Mazzoni, Luisa Mich, Tommaso Minerva, Giorgio Olimpo, Giovanni Pascuzzi, Marco Pedroni, Donatella Persico, Maria Chiara Pettenati, Giuseppe Pirlo, Giorgio Poletti, Maria Ranieri, Emanuele Rapetti, Pierfranco Ravotto, Pier Cesare Rivoltella, Teresa Roselli, Veronica Rossano, Pier Giuseppe Rossi, Susanna Sancassani, Luigi Sarti, Dario Simoncini, Aurelio Simone, Angela Spinelli, Sara Tomasini, Guglielmo Trentin, Roberto Trinchero, Nicola Villa, Giuseppe Visaggio, Fabio Vitali, Alessandro Zorati

Editing

Nicola Villa

Je-LKS

Journal of e-Learning and Knowledge Society

The Italian e-Learning Association Journal

Vol. 9, n. 3, 2013

		N. Villa
pag.	5	In this number
		V. Eletti
pag.	7	Editorial
		Focus on: Complexity Education
		V. Castello, E. Guglielman, M. Guspini, L. Vettraino
pag.	29	Complex Learning Frame and evidences
		J. Wright
pag.	41	Can You Tell Me How to Get, How to Get to e-Learning: Development and Complexity
		N. Carlomagno, P. A. Di Tore, M. Sibilio
pag.	55	Motor activities teaching and complexity: a reversal of the classical description of the mechanisms of perception and action
		Peer Reviewed Papers
		D. Purbohadi, L. Nugroho, I. Santosa, A. Kumara
pag.	67	GaMa Feedback Learning Model: Basic Concept and Design
		G. Lotito, G. Pirlo
pag.	79	Item Response Theory for Optimal Questionnaire Design
		M. I. Cascio, V. C. Botta, V. E. Anzaldi
pag.	95	The role of self efficacy and internal locus of control in online learning
		A. Acar
pag.	107	Attitudes toward Blended Learning and Social Media Use for Academic Purposes: An Exploratory Study
		P. Maresca, L. Stanganelli
pag.	127	Building courses for the training in Jazz: which educational resources for the future?
		P. Cassai
pag.	139	The human side of knowledge management: knowledge sharing in a community of practice
		P. Kafchehi, K. taherkhoyani, K. Hasani, S. Sheikhesmaeili, A. abdi
pag.	151	The relationship between knowledge management with the improving professional activities of the Customs

Peer Reviewed Communications

pag 169 R. Ojino, L. Mich, P. Ogao, S. Karume
The Quality of Kenyan University Websites: A Study for the Re-engineering of the Masinde Muliro University Website

To the authors

For submission of papers and their selection, please see www.Je-LKS.org

www.sie-l.it
www.je-lks.org

Editor

Sle-L - The Italian e-Learning Association
www.sie-l.it

Partners

University's Centers

CATTID – "Sapienza" Università di Roma
CEA – Università degli Studi di Modena e Reggio Emilia
CELFI – Università degli Studi di Macerata
CENTRO DI CALCOLO ELETTRONICO - Università degli Studi di Napoli "Parthenope"
CENTRO METID – Politecnico di Milano
CISI – Università degli Studi di Torino
CISUS – Università degli Studi di Salerno
CRMPA – Università degli Studi di Salerno
CSI Napoli – Università degli Studi di Napoli "Federico II"
CTU – Università degli Studi di Milano
D.I.S.A – Università degli Studi di Trento
IUL - Italian University on Line
Rete di Ricerca ELGOV
Rete Puglia – Università degli Studi di Bari "Aldo Moro"
Scuola IaD – Università degli Studi di Roma Tor Vergata
Unitel Sardegna – Università di Cagliari, Università di Sassari
Ufficio didattica on-line - Università di Trento

Other Institutions

AICA, Associazione Italiana per l'Informatica e il Calcolo Distribuito
AIF, Associazione Italiana Formatori - Milano
ALLIANZ S.p.A. - Trieste
Agenzia Nazionale per lo Sviluppo dell' Autonomia Scolastica – Ex **INDIRE**
Aracne Editrice - Roma
BAICR Sistema Cultura – Roma
CNIPA – Roma
CSI Piemonte – Regione Piemonte e Università
De Agostini Editore
Ellediemme Libri dal Mondo
ITD CNR – Genova
J&B Servizi Organizzazione e Metodo S.r.l
Salerno Software Srl
Universus CSEI



In this number

by Nicola Villa

This number is partially focused on *Complexity Education*.

Thanks for the Guest Editor **Valerio Eletti** for his idea, explained in the Editorial that opens the number.

The first three papers are connected to the focus of this number. In particular the paper of **Valentina Castello, Eleonora Guglielman, Marco Guspini and Laura Vettrai** (*Complex Learning Frame and evidences*), **Jason Wright** (*Can You Tell Me How to Get, How to Get to e-Learning: Development and Complexity*) and **Nadia Carlomagno, Pio Alfredo Di Tore and Maurizio Sibilio** (*Motor activities teaching and complexity: a reversal of the classical description of the mechanisms of perception and action*).

The other papers are “out of number” and complete this issue.

Dwijoko Purbohadi, Lukito Nugroho, Insap Santosa, Amitya Kumara (*GaMa Feedback Learning Model: Basic Concept and Design*) propose a mastery learning model using e-learning that applies control mechanism to solve the problem of limited time for the teacher to monitor and help students.

Giuseppina Lotito and Giuseppe Pirlo (*Item Response Theory for Optimal Questionnaire Design*) present a technique for automatic design of optimal questionnaires that uses a Genetic Algorithm for multiple-choice item selection, according to the Item Response Theory.

Maura Ignazia Cascio, Valentina Concetta Botta, Vanda Esmeralda Anzaldi (*The role of self efficacy and internal locus of control in online learning*) analyse the structure of the relations among training goals achievement and some psychological features considered significant in Distance Learning.

Adam Acar (*Attitudes toward Blended Learning and Social Media Use for Academic Purposes: An Exploratory Study*) describes a survey study inside a Japanese college about the use of social media and blended learning for academic purposes.

The paper of **Paolo Maresca and Lidia Stanganelli** (*Building courses on Jazz Training: which educational resources for the future?*) describes the experience of a Jazz-Hub project and the need to build these learning resources for the students of a Software Engineering course at the Faculty of Engineering of the University Federico II in Naples (Italy).

The last two papers are more connected to the Knowledge Management, one of the topics of this journal.

The work by **Paolo Cassai** (*The human side of knowledge management: knowledge sharing in a community of practice*) investigates the interpersonal process by which knowledge is shared in the HRD Office's communities of practice of an Italian Bank.

Parviz Kafchehi, Kayvan taherkhoyani, Kaveh Hasani, Saman Sheikhesmaeili, Aref abdi (*The relationship between knowledge management with the improving professional activities of the Customs*) talk about the relationship between knowledge management with the improving professional activities in Customs office, in particular the Custom Center of Iran.

The number is closed by a peer reviewed communication by **Ronald Ochieng Ojino, Luisa Mich, Patrick Ogao, Simon Maina Karume** (*The Quality of Kenyan University Websites: A Study for the Re-engineering of the Masinde Muliro University Website*).

This is the last number of 2013. In this year the ranking and relevance of Je-LKS is increased; in particular the journal is now indexed by *EditLibrary*, one of the most important Digital Library dedicated do Education and Information Technology (<http://www.editlib.org/j/JELKS>) and we have started the evaluation required by *ISI* index.

The bibliometric H-Index of Je-LKS (based on Publish or Perish and Google Scholar) is now **13**.

We are ready for the next year (**the tenth anniversary**) with some news; the first is the call for paper for the next number (*Recommender systems for learning*) edited by Antonella Carbonaro and Demetrios G. Sampson: please visit the journal website (www.je-lks.org) for all the information. The deadline for paper submission is 15th October.

Nicola Villa
Managing Editor
Journal of e-Learning and Knowledge Society



Peer Reviewed Papers

GaMa Feedback Learning Model: Basic Concept and Design

Dwijoko Purbohadi¹, Lukito Nugroho², Insap Santosa², Amitya Kumara²

¹Information Technology Department, Universitas Muhammadiyah Yogyakarta, Indonesia - purbohadi@umy.ac.id

²Post Graduate Program, Universitas Gadjah Mada, Indonesia
lukito@mti.ugm.ac.id, insap@mti.ugm.ac.id, amitya@psychology.ugm.ac.id

Keywords: Control mechanism; LMS; ITS; instructional design

Ideally, in teaching and learning activity, there should be one teacher for one student, supported by sufficient instruments, and appropriate methods. Currently, a teacher assists a number of students. Teachers have limited time to monitor and help a student overcome their learning problems. This paper proposes a mastery learning model using e-learning that applies control mechanism to solve above problems. The model is applied in group learning, but the actual target is individual learning. Teachers have plenty of time to supervise, evaluate, and take necessary actions when finding a student with learning problems. The principles of control mechanism can be operated if it is already equipped with Learning Management System (LMS), in which it has been enriched with Intelligent Tutoring System (ITS) and appropriate instructional. The students will be more autonomous and the teachers serve more as monitors and assistants to promote a bigger number of students who can achieve mastery.

for citations:

Purbohadi D., L. Nugroho, I. Santosa, A. Kumara (2013), *GaMa Feedback Learning Model: Basic Concept and Design*, Journal of e-Learning and Knowledge Society, v.9, n.3, 67-77. ISSN: 1826-6223, e-ISSN:1971-8829

1 Introduction

The key to mastery learning model is that every student is given individual opportunities to achieve the mastery level in a gradual and effective way (Ozden, 2008). Self-assessment is essential since it can be used for learning evaluation (Visentin *et al.*, 2013). Communication is also an important part of the learning process (Vui, 2008). Those requirements are difficult to fulfill due to some factors: (a) all students are given the same allocation of study time and type of activities, although they have different learning speeds; (b) learning is teacher-centered or teacher still dominates the activities; (c) students tend to be a passive learner; and (d) examinations are only twice in a semester and merely function as an assessment.

Achieving mastery needs an effort to help the students become continuously active. The lectures' roles are to monitor, to detect students' problems, and to provide proper treatment. This principle is similar to controlling principles using feedback in engineering; therefore, this learning model is designed using the principle of feedback mechanism in order that each student achieves mastery. This principle will properly work when e-learning is applied with an appropriate model. E-learning shows a potential to help accomplish an effective and efficient learning in mastery learning.

2 The Approach of Mastery Learning

Mastery learning is an instructional philosophy based on the belief that all students can achieve the learning objectives if they are given an amount of learning time and an appropriate instructional (Ozden, 2008). The mastery learning concept was introduced by Washburne in 1922 and then by Morrison in 1926, it was received as instructed in 1950, as a model of the school developed by Carroll in 1963, and as a working model by Bloom in 1968. In the middle of 1970's, mastery learning has been applied wider. Other important researches were done by Guskey and Piggot in 1988 and by Anderson in 1994. Of their works can be concluded that the essential elements of mastery learning are:

- The amount of time needed by learners to achieve mastery.
- The quality of learning resources and instruction.
- Student's motivation (willing to spend the time and to understand).

The mastery learning can be applied easily if it is supported by e-learning (Karrer, 2007). Learning process based on appropriate educational technology increases the possibility to realize the mastery learning goal (Liu & Yang, 2008). Learning Management System (LMS) is an important tool in e-learning (Davis, *et al.*, 2009) and it can be used for such purposes to manage and to monitor learning activities outside the classroom, LMS also can record learning activi-

ties and progresses (Simic *et al.*, 2009). LMS is useful in developing a learning process that uses student mastery learning approach (Yasuyuki, 2005). Due to LMS is not a teaching tool, it needs tutorial tools. Intelligent Tutoring System (ITS) is one of the online tutorials tools which can accommodate different learning characteristics. Combination of LMS and ITS can be used to encourage students to become more autonomous learner.

3 e-Learning

The definition of e-learning, according to Clark and Mayer (2008), its contents and instructional method. Mastery learning cannot be accomplished if the principles, such as motivation, are not well practiced since motivation is one among other factors which determines the success of e-learning implementation (Richter *et al.*, 2012). Mathews and Mitrovic (2007) proposed that it is necessary to conduct advanced research on ITS to accelerate the success of the mastery learning. Nevertheless, the implementation of e-learning for mastery learning should be employed appropriately (Knight, 2004; Huffaker, 2003; Berman, 2007).

The principles of mastery learning are learning time, learning techniques, feedback, challenges, strong connection to the real world, monitoring; communication, and assessment (Barrett, 2005). Learning tools must be able to accommodate the principles of student differences, also should have assessment features and communication media as well. In addition, the features should be effective (Godwin *et al.*, 2010). The evaluation process will be better and more useful for the improvement of learning when using technology (Richter *et al.*, 2012).

4 The Feedback Control System

Control is the use of algorithms and feedback in engineering systems (Murray & Amstrom, 2008), the objective is to make the process run as desired. The feedback control system (Figure 1) consists of: input, output, comparator, controller element, actuators, plant, as well as feedback elements. Input or set point is a variable to reach in, while output is the result variable aimed by the controlling system (Dunn, 2005). Control process starts with measuring the output using the sensor to get feedback signal. Then, the feedback signal is compared with the input to get the error signal using a comparator. Furthermore, the error signal is processed by the controller to set the manipulating variable. The actuator will manipulate the process to reduce errors. This process runs continuously to minimize the error. This process becomes a cycle of feedback control which runs continuously to minimize errors and get the stability in a quick and proper way. If the controlled variable is close to set point value for an infinite period of time, it can be said that the system reaches stability.

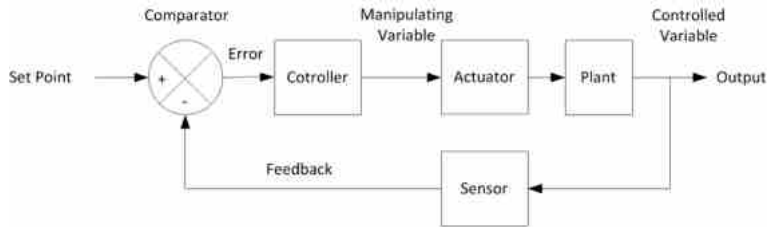


Fig. 1 - The Model of Feedback Controlling System (Dunn, 2005)

5 Formulation of The Model

The mastery is highly possible when students are continuously active to learn under the teachers' supervision (Kazu *et al.*, 2005). Regarding to mastery learning practice, Clark and Mayer (2008) suggested to: (a) plan and carry out the instructions well; (b) give sufficient time to students; (c) regularly monitor. If a learning problem appears, immediately a teacher should provide actions for learning improvement. This method is similar to the principles of a feedback controlling system. This model adapts the principles of feedback controlling system to help learners achieve their mastery learning. The model can be described as follows: input is the learning objective; the process is the learning activity; and output is the students' learning achievements. The adaptation of the control system requires a humanity factor since this model will be applied to humans who have different characteristics of tools or machines. To develop the model, the e-learning definition proposed by Clark and Mayer (2008) is chosen because it contains engineering and education elements.

Any research under the theme of e-learning mostly observed the technology; and, e-learning, in fact contains the elements of technology and education, even the future research direction of educational technology is mobile learning, ubiquitous learning, and game-based learning (Kinshuk *et al.*, 2013). The trends in the development of e-learning have been still dominated by the discussions of LMS in terms of the user's personalization, access, integration with other systems, interactions, display designs, reporting systems, activity records, assessment programs, business requirements, technology requirements, competency, and learning management. This model directs how to combine elements of modern learning in such a way that the LMS, online tutorials device (ITS), teachers, and students have a clear function to bring all students to reach the competency. This model can be described as arrange the pieces to form a unity puzzle have full meaning. Accordingly, this study carries novelty and state-of-the-art principles, those that can be taken into responsibility. Furthermore, this model's title is GaMa Feedback Learning Model (GFLM). The paper closely to

this model was written by Guskey (2005) which explains that to help the students achieve their mastery level; their activities should be monitored by using assessments and also be controlled, but it did not provide further explanations about the controlling process in an e-learning. Figure 2 shows the basic design of GFLM as adapting of feedback control system.

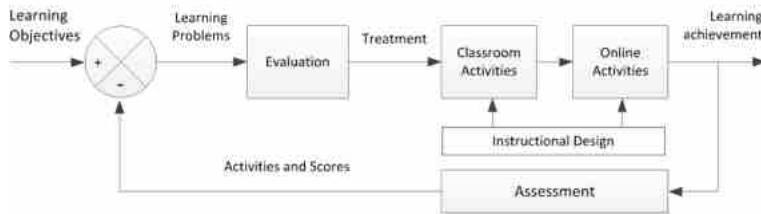


Fig. 2 - The Basic Design of GFLM

GFLM model also considers the mastery learning principles where students are given freedom to learn, monitored, helped to find their problems in the learning process, and provided with proper treatments for solutions. GFLM provide solutions for the learning success regarding the mastery..

TABLE 1
Feedback Control and GFLM Comparison

Parameter	Feedback Control	GFLM
Input	Set point	Learning objective(s)
Output	Controlled Variable	Learning achievements
Feedback	Measured Variable	Activities and score
Feed forward	Manipulating Variable	Learning treatment
Comparator output	Error	Learning problems
Feedback element	Using sensor	Using assessment tools
Object	Process	Classroom and online activities
Error finder	Using comparator	Using evaluation process
Goal	Stability	Mastery

Table 1 shows the comparison between the feedback control system and its adaptation in the GFLM. Motivation can serve as the driving force for GFLM since it creates enthusiasm in doing activities. The students' willingness to continuously use the facility is the key factor. The motivation can be from internal or external sources. William and William (2011) described learning interest and motivation through five components: student, teacher, content, method/process, and environment. A learning strategy by using interesting media can be used

to draw learners' attention. To improve self-confidence, a positive comment to encourage learners also can be used as one of the strategies.

6 Discussion

GFLM is divided into three levels: (a) tools level consists of LMS and ITS. LMS types can be used in a wide range; the most important is the LMS must be able to present the data for assessment. ITS can use a variety of technologies and approaches; the important thing is how the ITS module can be integrated with the LMS and can be used effectively and independently by students, (b) teaching and learning level, can use a hybrid model with a variety of learning methods, as long as the teacher is still possible to treat the learning process either on a group or individual. The control characteristics on GFLM are at (c) the management level which refers to the interactive four-step management P-D-C-A. In this model, "Plan" means the design of instructional planning and teaching material, "Do" means implementing an appropriate learning, "Check" includes assessment, evaluation, and improvement plans, and the "Action" means conducting discussion and giving motivation, assignments, or additional tutorial.

Two major issues related to ITSs development are "what to teach" and "how to teach" (Santhi *et al.*, 2013). The typical ITS architecture consists of the knowledge-based model, student model, teaching model, and expert model. The main part is teaching model because it deals with the uncertainty of reasoning. It is associated with the decision-making process, that is to determine the most appropriate learning material to be given and the best kind of teaching method for students. There are many approaches in Artificial Intelligence that have been proposed for uncertainty reasoning, including: rule-based systems, Markov decision processing, fuzzy logic, Bayesian networks, Kohonen map networks, and neural networks. GFLM can be developed by using ITS which uses many approaches as long as it is an effective learning manner to the student. The web is at today's learning environment which makes it possible to construct an ITS that support the student to learn through free discovery (hypermedia), instructed system, or combination of both (Saleh & Papy, 2001). GFLM can be developed by any technology as long as it meets the instructional needs.

The implementation design consists of 3 activities: teaching-learning, assessment, and evaluation for improvement (Figure 3). It also consists of 5 variables: learning objective as input, learning achievements as output, learning problem as a trigger or a driver for teaching and learning activities, and treatment. An appropriate instructional design is important, because teaching and learning are core activities in GFLM. Giving assignment is surely required since motivation serves as the most essential point in the GFLM and it affects the student's activity.

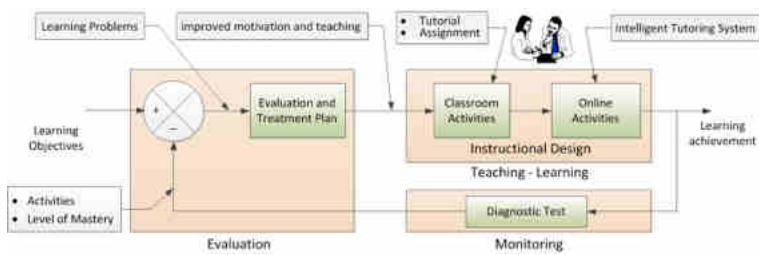


Fig. 3 - The Implementation Design of GFLM

6.1 Learning Objectives and Learning achievement

Learning objectives showed the learner's already-acquired competency that can be measured using a diagnostic test. When the measured area is only within the cognitive domain, the basic assumption is that the number of the correct answers should indicate the level of the learning achievement (Whiteley, 2008). The learners are considered to have achieved the mastery of learning, if they can answer minimal 70% of the diagnostic test (Leonard, 2008).

6.2 Learning problems

A learning problem is any difficulty experienced by a learner to achieve an intended mastery. Two groups of students undergo this problem. First, they are students who nearly achieved mastery but encountered difficulties in a particular topic, and the second group, it is comprised of students who have not achieved mastery because they do not master the basic concepts.

6.3 Evaluation and Improvement Plan

Improvement plan is carried out after finding out the learning problems and its evaluation. One of the learning improvements is giving motivation to the student and it is highly important in GFLM. If students are motivated, they are willing to participate in activities such as instructional design. Other learning improvement is conducting a discussion or repeating the tutorial.

6.4 Classroom-based teaching

GFLM is not to replace face-to-face learning model, but to combine classroom activities with online activities (hybrid models). The classroom-based meeting model has been there forever for any level of schooling, from the elementary to the university level. Consequently, indeed it is difficult to thoroughly replace it with a new model. Besides, a mixed model is the best to help employ

e-learning (Moodie & Kunz, 2005).

6.5 Out-of-classroom learning (online activity)

Intelligent Tutoring System (ITS) can help increase the time allotment of student's self-learning. LMS and ITS can work together to serve the students so that they can learn outside of class through an online environment.

6.6 Instructional Design

The instructional design is created in such a way to ensure that the learning process complies with the e-learning model (Clark & Mayer, 2008). The core concept of GFLM is to provide a closed-cyclical process (Picture 3) and an instructional design should help students get a chance to gradually achieve a learning objective and also to provide a reliable monitoring system.

7 Implementation

The experiment was conducted at a nursing department of health science. GFLM applied in the English course which instructional objectives are mastery of grammar. The course consists of 15 themes. Each theme consists of 1 hour of watching the video tutorial and using ITS, 2 hours of practicing and collaborating in the classroom, and 2 hours of explanation by the lecturer. This model is similar to flipping classroom in which the typical lecture and homework elements of a course are reversed (Johnson & Renner, 2012).

The total number of participants is 109. The results are very significant, the students in the experimental group who achieved mastery are 100%, and it is greater than Bloom's criteria (95%). Students in the control group who achieved mastery are 40%. The experimental group had a significant increase in achievement compared to the control group. The pre-test between those two groups was homogeneous because grammatical knowledge showed no significant differences, while the post-test after using the model shows significant difference. The experimental group had a significant increase in achievement compared to the control group. The effect size of GFLM in this experiment is 2.3.

8 Conclusion

The ratio of the numbers of teachers and students is getting smaller. As a result, the contribution of a group based learning model to help achieve mastery is also getting lesser. GFLM is designed for group-based learning model but it provides the monitoring and improvement for every student independently. GFLM adapt the concept of a feedback control system to manage the learning

process and its improvement. GFLM process control consists of the measurement of learning achievements through giving assessment to get scores and activity, comparing the learning objectives with learning achievements, finding learning problems, evaluating the learning problem to select improvement strategies, and providing motivation and improvement actions. The principles of control mechanism with GFLM can be operated if it is already equipped with LMS, ITS, and an appropriate instructional designs. By using GFLM, the teachers act as a learning partner to help more students achieve mastery in all objectives. It means that, mastery can be achieved because each student has a flexible learning time, followed the continuous learning process, accompanied by a teacher, and is always being motivated.

REFERENCES

- Barrett, H. C. (2005), *Researching Electronic Port Folio: Learning, Engagement and Collaboration through Technology*, REFLECT Initiative.
- Berman, P. (2007), *E-learning Concepts and Techniques*, Institute for Interactive Technologies, Bloomsburg University of Pennsylvania, USA.
- Clark, R. C., Mayer R. E. (2008), *e-Learning Science of and the Instruction: Proven Guidelines for Consumers and Designers of Multimedia Learning*, Pfeiffer, San Francisco, USA, Third Edition, 8-11.
- Davis, B., Carmean, C., Wagner E. D. (2009), *The Evolution of the LMS: From Management to Learning: Deep Analysis of Trends Shaping the Future of e-Learning*, eLearning Guild. <http://www.eLearningGuild.com>. (accessed on 9th May 2013).
- Dunn, W. C. (2005), *Fundamentals of Industrial Instrumentation and Process Control*, The McGraw-Hill Companies, Inc., 1-12.
- Guskey, T. R. (2005), *Formative Classroom Assessment: Theory, Research, and Implications*, College of Education, University of Kentucky, Lexington, USA.
- Godwin, J., hepherd, E. (2010), *Assessment Through The Learning Process*, Questionmark Corporation. <http://www.questionmark.com> (accessed on 24th April 2013).
- Huffaker, D. (2003), *The e-Learning Design Challenge Technology: models and design principles*, Georgetown University, USA.
- Johnson, L. W., Renner J. D. (2012), *Effect of the flipped classroom model on a secondary computer application course student and teacher perceptions, questions, and student achievement*, Department of Leadership, Foundations & Human Resource Education University of Louisville, Kentucky.
- Kazu, I. Y., Kazu, H., & Ozdemir, O. (2005), *The Effects of Mastery Learning Model on the Success of the Students Who Attended "Usage of Basic Information*

- Technologies” Course*. Educational Technology & Society, 8 (4). 233-243.
- Kinshuk, Huang H. W., Sampson D., Chen N. S. (2013), *Trends in Educational Technology through the Lens of the Highly Cited Articles Published in the Journal of Educational Technology and Society*. Educational Technology & Society, 16 (2). 3–20.
- Leonard W. J., Hollot C. V., Gerace W. J. (2008), *Mastering Circuit Analysis: An innovative approach to a foundational sequence*. 38th ASEE/IEEE Frontiers in Education Conference October 2008, Saratoga Springs New York, USA. 22 – 25.
- Liu C. L., Yang H. L. (2008), *A Process-Oriented E-learning System: From Mastery Learning Perspective*, Cheng Chi University, Taiwan.
- Moodie P, Kunz P (2005), *Recipe for an Intelligent Learning Management System (iLMS)*, Waikato Innovation Centre for eEducation (WICED), The University of Waikato, Hamilton, New Zealand.
- Murray R. M., Amstrom K. J. (2008), *Feedback System: An Introduction for Scientists and Engineers*, Princeton University Press, New Jersey, USA, 1-23.
- Mathews, M., Mitrovic, A. (2007), *The Effect of Problem Templates on Learning in Intelligent Tutoring Systems*, *Intelligent Computer Tutoring Group*, University of Canterbury, Christchurch, New Zealand.
- Özden M. (2008), *Improving Science and Technology Education Achievement Using Mastery Learning Model*, *Mustafa World Applied Sciences Journal* 5 (1), 62-67.
- Richter K., Konert J., Bruder R., Göbel S., Steinmetz R. (2012), *Supervising Knowledge Sharing in the classroom: Supporting Teachers’ Individual Diagnosis and Instruction in a Peer Education Scenario*, 12th IEEE International Conference on Advanced Learning Technologies (ICALT), IEEE Computer Society Publications, Rome, Italy, 12 (1).
- Saleh, I., Papy, F. (2001), *A support architecture proposal to hypermedia intelligent tutoring systems development in the internet*, 12th European Association for Education in Electrical and Information Engineering (EAEEIE) Conference proceedings.
- Santhi, R., Priya, B., Nandhini, J. M. (2013), *Review of intelligent tutoring systems using Bayesian approach*, Cornell University, New York, USA.
- Šimić, G., Gašević, D., Devedžić, V. (2004), *Semantic Web and Intelligent Learning Management Systems*, FON – School of Business Administration, University of Belgrade, Serbia and Montenegro.
- Vui, T. (2008), *Enhancing Classroom Communication to Develop Student Mathematical Thinking*, Center for Research on International Cooperation in Educational Development (CRICED), University of Tsukuba, Japan.
- Visentin S., Ermondi G., Vallaro M., Scalet G., Caron G. (2013), *Blended-learning for courses in Pharmaceutical Analysis*, *Journal of e-Learning and Knowledge Society*, 9 (1), 93-102.
- Whiteley, W. (2008), *Artificially Intelligent Adaptive Tutoring System*, Stanford School of Engineering, Stanford, California, USA.
- William, C. C., William, K. C. (2011), *Five key ingredients for improving student*

motivation, Research in Higher Education Journal, Vol. 12, St. Mary's University of Minnesota, USA, 1-23.

Yasuyuki I. (2005), *Innovation in Mathematics Teaching with ICT, The case of dynamic geometry software: Geometric Constructor*, Aichi University of Education, Japan.